



对高等教育学术领导力建设的思考
Reflections on the construction of academic leadership in higher education

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重大意义 Significant Meaning

1.全球化时代，世界各国政治、经济、文化等充分融合，正推动高等教育走出去，向国际化方向发展，促进教育资源优化配置。高等教育国际化已超越教育政策层面而上升为国家发展战略：博洛尼亚进程、欧盟伊拉斯谟+计划、欧盟地平线2020战略等。

In the time of Globalization , the cooperation involving Politics, Economy and Culture from all over the world, pushes higher education ahead and furthermore internationalizes education, and improves cooperation of educational resources. Higher education internationalization has become the national development strategy. The Bologna Process,2020 Strategic Plans for EU-China Cooperation...



重大意义 Significant Meaning

2.目前，国际经济形势、科技发展迅猛，新技术、新思路普遍以颠覆性的形式出现，中欧双方都正处在改革、发展的关键时期，急需整合科技教育资源、提高创新能力和质量，去适应这种发展、突破和颠覆。

With the rapid development of economy and technology, some new techniques and thoughts/ideas have been produced from time to time. Therefore, this is an important time for EU-China , we need to intergrate the technological and educational resources to promote innovation ability and quality, to satisfy development.



重大意义 Significant Meaning

3.在中国刚刚闭幕的中国共产党十九大上，习近平总书记指出“加快一流大学和一流学科建设，实现高等教育内涵式发展”。内涵式发展的关键在于高等教育机构进一步加强大学治理，确立学术领导力在现代大学的治理体系，提升治理能力。在高等教育国际化背景下，加强学术领导力建设具有重要意义。

Last month, during the 19th National Congress of the Communist Party of China, President Xi pointed out that “Speeding up the construction of first class universities and disciplines, to achieve the connotative development”. The key to development lies in the higher education institutions and should strengthen university governance, establish academic leadership in the modern university governance system; Promoting the governance ability. To strengthen the construction of academic leadership Under the internationalization of higher education is very important.



重大意义 Significant Meaning

何谓学术领导力，通过参与布鲁塞尔自由大学朱畅教授主持的项目研修，我认为，学术领导力就是作用于大学教师个体、学者群体和其他教员及组织的聚合力和引领力。大家知道，“学术共同体”正逐渐成为现代大学自我治理的中坚力量，“学术领导力正改变着高校的权力运行与制度设计，引领着高等教育系统中学术个体与学术组织群体的发展路向。

What is Academic Leadership? by participating in professor Chang Zhu's project, I have leaned a lot. In my opinion, I think that academic leadership is the cohesion and leadership of university faculty and other academic organizations. As we know, “Academic Community” is gradually becoming the backbone of self-governance in modern universities. Academic leadership is changing the operation of authority and system design, leading the development of academic individuals and academic organizations in the higher education system.



关键举措 Key Measures

1.建立良好的合作机制

Establishing collaboration systems

- 2012,China-EU high-level people-to people dialogue;2016 China -EU the education summit conference in Bei Jing, 2017 China-EU reactor forum in Lisbon.

2.推进高等教育标准互联互通

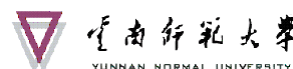
Improving the interconnections of higher education standards

- They Improve the acknowledgement of credit and diploma, 21members,they cultivate talents together , exploit discipline standards in wide fields together. Built 131Confucius institute; Chinese universities have fully opened up 24 official languages courses.

3.加强中欧间的合作办学，落实学术领导力实践

Strengthening China and EU cooperation in running schools, putting academic leadership in action

- 2015, 400 projects, particularly China-EU School of Law in CUPL China ;CEICARE in HUST.



案例：YNNU Examples

- 1.Vrije University of Brussels : UNICA Workshop of LEAD Project: Governance and Academic leaderships of Chinese and European Universities
- 2.Cambridge University: Solar Energy and Biomass
3. National College of Ireland: 3+1 Joint B a c h e l o r Degree of Accounting
4. Spain University Rovirai Virgili : 3+ 1 Spanish Language Program
5. Czech Palacky University: Summer School
6. Sweden Malmo University: Teachers Exchange Program
- 7 .France IPAG Business College: Yunnan Normal University Campus



学术领导力实践 Academic Leadership action

1. 优化顶层设计

Policy design

2. 优先支持重点学科

Investing in emphasis discipline

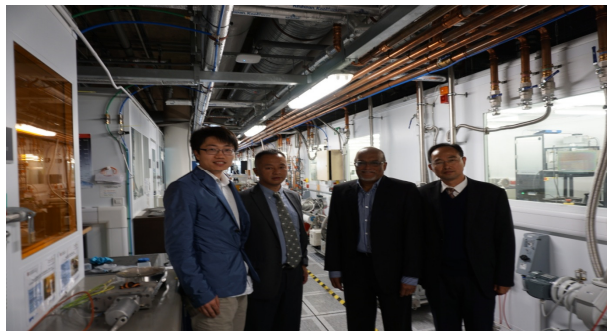
3. 剑桥大学科技合作案例

Example



Cambridge University: Solar Energy and Biomass

In 2015, YNNU set up the Workstation for Professor Gehan Amaratunga from Cambridge University, an academician from British Royal Academy of Engineering, aiming at the research of solar energy, which is funded both by Yunnan Normal University and China Ministry of Science and Technology. The cooperation project focuses on the preparation technology of a new type of film solar battery. They have achieved the first-class result domestically and internationally respectively in these two fields.



Cambridge University: Solar Energy and Biomass

The Cambridge professor at the lab site in Yunnan, China



Cambridge University: Solar Energy and Biomass

The team is working on the plan



Cambridge University: Solar Energy and Biomass

Building a good communication relationship with Chinese administrators



意见建议 Suggestions

1. 提升国际化治理能力

promoting internationalization governance ability

- Cooperation Planning, Improve the frequency of communication between teachers and students in EU-China, Strengthening support for international forum, promoting administrators' internationalization vision.

2. 提升平台聚合优质国内外资源的能力

improving platform to organize the ability of high quality resources both at home and abroad

- Building EU-China Joint Research Center, Lab, Organizing and Participating in National and Significant Projects, Putting emphasis on supporting certain fields, Forming the typical cooperation modes

3. 强化评价考核和奖励机制

Intensifying the evaluation and incentive systems

- International cooperation research output, Attracting high level talents from abroad



结束语：Conclusion

我相信，在双方政府的支持与双方高校及人员的不断努力下，通过“中-欧大学管理及学术领导力提升项目”研究工作的不断深入，中欧在高校学术领导力建设研究、国际化交流合作、高校转型发展等领域将会取得更多可喜成果。谢谢大家。

I believe in supporting China and EU from both universities and researchers, along with “Lead” project deep research, China and EU cooperation in Academic leadership in higher education, Internationalization exchanging and cooperation, Higher education transformation development and so on will flourish.



Thank you for your attention!
谢谢!