Co-funded by the Erasmus+ Programme of the European Union

LEAD Project & Results

Co-funded by the Erasmus+ Programme of the European Union

LEAD

Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalization

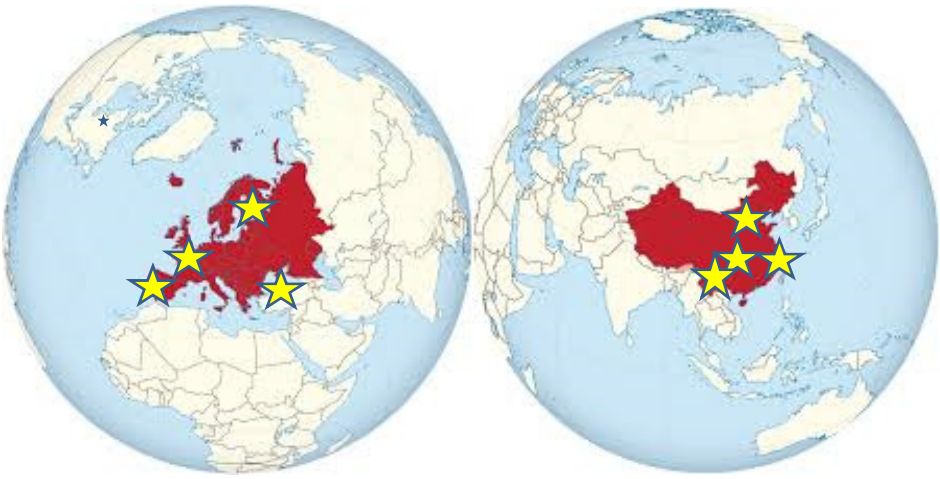
Lead

Co-funded by the Erasmus+ Programme of the European Union

3 years collaboration

Oct. 2015 to Oct. 2018

LEAD Partners



LEAD Partners

VRIJE UNIVERSITEIT BRUSSEL

UNICA Network of Universities from the Capitals of Europe

UNIVERSIDADE NOVA DE LISBOA

UNIVERSITY OF TAMPERE

ORTA DOĞU TEKNİK ÜNİVERSİTESİ
MIDDLE EAST TECHNICAL UNIVERSITY

北京大学 PEKING UNIVERSITY

国家教育行政学院
National Academy of Education Administration

Co-funded by the Erasmus+ Programme of the European Union

Overall Objective

Enhance the capacity of higher education institutions on governance and academic leadership in the context of innovation and internationalisation of higher education

Co-funded by the Erasmus+ Programme of the European Union

Specific objectives

- Develop and implement training for academic leaders on university governance and academic leadership
- Enhance capacities of academic leaders of HEIs on university governance and leadership
- Support and enhance internationalization of HEIs
- Strengthen EU-China cooperation on university governance & academic leadership

Co-funded by the Erasmus+ Programme of the European Union

Main target groups

Rectors & vice-rectors; Presidents/vice-presidents
Academic leaders at the university central level
Academic leaders at the faculty and department level
Potential academic leaders

Co-funded by the Erasmus+ Programme of the European Union

LEAD key activities

- Workshop & Seminar
- Round table and Forum
- Job shadowing
- Online training MOOC
- Site visits
- Needs analysis
- Quality assurance & impact assessment
- Dissemination

Co-funded by the Erasmus+ Programme of the European Union

LEAD Capacity Building main events

- **LEAD kick-off event, 1st workshop & training programme**
  Brussels, Belgium, 21-23 March 2016
- **LEAD 2nd workshop & training programme**
  Beijing and Kunming, China, 21-26 October 2016
- **LEAD 3rd workshop & training programme**
  Finland and Portugal, 2-5 May 2017
- **LEAD job shadowing programme**
  Brussels, Belgium, 24-29 September 2017
- **LEAD 4th workshop & training programme**
  Shanghai and Wuhan, China, 10-15 November 2017
- **LEAD 5th workshop & training programme**
  Ankara, Turkey, 2-5 May 2018
- **LEAD Dissemination events**
  Beijing and Kunming, China, 9-13 July 2018
- **LEAD 6th workshop & training programme and LEAD final conference**
  Brussels, Belgium, 10-12 September 2018

Co-funded by the Erasmus+ Programme of the European Union

LEAD 1st series of workshops

- Why does academic leadership matter?
  学术领导力的重要性
- Challenges for academic leadership
  学术领导力的挑战
- Need for capacity building 领导力能力建设的需求
- Academic leadership skills 学术领导力具体内涵
- Global context and EU-China cooperation全球化背景与中欧合作
- University governance structures
  大学的治理结构

1st Series of LEAD workshops
March 2016, Brussels

Co-funded by the Erasmus+ Programme of the European Union

LEAD 2nd series of workshops

- University structural and societal changes: Change Management
  大学结构性变革与社会变革：变革管理
- Management of academic teams
  学术团队的管理
- Transformation of higher education
  高等教育的变革
- Innovations in Research 科研领域的创新
- Facilitating innovations in education 教育领域的创新

2nd Series of LEAD workshops October 2016, Beijing

2nd Series of LEAD workshops October 2016, Kunming

Co-funded by the Erasmus+ Programme of the European Union

LEAD 3rd series of workshops

- Role of HEIs in regional innovation systems
  大学在区域创新体系的作用
- Structural transformation within universities
  大学的结构性变革
- Impact of internationalisation on university governance
  国际化对大学治理的影响
- Creativity mentality of academic leaders
  学术领导者的创新理念

3rd Series of LEAD workshops
May 2017, Tampere

Lead

3rd Series of LEAD workshops & Europe-China Rectors Seminar, May 2017, Lisbon

Lead

3rd Series of LEAD workshops & Europe-China Rectors Seminar, May 2017, Lisbon

Co-funded by the Erasmus+ Programme of the European Union

LEAD 4th series of workshops

- New challenges of universities & the society, measures & solutions
  大学的新挑战、社会转型，应对的方案
- SWOT analysis of HE institutions 高校的SWOT分析
- Global context and Drivers of changes for University Governance
  大学治理的全球背景及变革驱动力
- Vision and Strategic Planning of University Governance
  大学治理的愿景及战略规划
- Cultural perspectives of academic leadership
  学术领导力的跨文化理念
- Universities' key values 大学的核心价值观
- Deal with challenges & forces of change 应对挑战及变革的力量

4th Series of LEAD workshops
November 2017, Wuhan

Lead

4th Series of LEAD forum and workshops November 2017, Shanghai

Lead

Co-funded by the Erasmus+ Programme of the European Union

LEAD 5th series of workshops

- Internationalisation and strategic planning
  大学的国际化和战略规划
- Crisis management; Negotiation and conflict management
  危机管理，谈判及冲突管理
- Academic leadership: Professional management
  学术领导力专职化管理的挑战
- Innovative processes in HE and Creativity mentality
  大学的创新进程及创新思维
- New concepts of leadership (distributive and collective leadership)
  领导力新理念(分布式与集体式)

5th Series of LEAD workshops
May 2018, Ankara

Co-funded by the
Erasmus+ Programme
of the European Union

LEAD job shadowing programme

- ***Academic leadership skills & profiles***
- ***Peer to peer meeting***
- ***Role-match***
- ***Interactive learning***

Lead

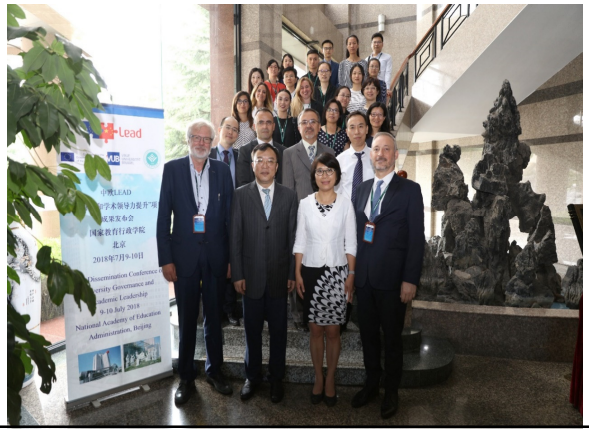
LEAD job shadowing programme, September 2017

Lead

Co-funded by the Erasmus+ Programme of the European Union

LEAD Dissemination Conference

NAEA, Beijing, 9-10 July 2018



Lead

Co-funded by the Erasmus+ Programme of the European Union

LEAD Dissemination Conference

NAEA, Beijing, 9-10 July 2018

Lead

Co-funded by the Erasmus+ Programme of the European Union

LEAD Dissemination Conference and workshop

YNNU, Kunming, 12-13 July 2018

Co-funded by the Erasmus+ Programme of the European Union

LEAD Dissemination Conference and workshop

YNNU, Kunming, 12-13 July 2018

Co-funded by the Erasmus+ Programme of the European Union

LEAD final conference

& 6th series of workshops/seminars

Brussels, Belgium, 10-12 September 2018

Lead

Learn, Understand

Exchange, training

Compare, Consolidate

Lead

Strategies

Governance structures

Leadership skills

Areas of cooperation

Capacity Building

Needs analysis

Challenges

Univ. Governance & Aca. Leadership

Co-funded by the Erasmus+ Programme of the European Union

Main expected & achieved outcomes/deliverables

Expected results/deliverables	Achieved results/output
LEAD Training material	√
LEAD Workshops summaries, proceedings	√
Dissemination reports	√
LEAD MOOC	√ Launch 10 Sep. 2018
Quality plan and quality evaluation reports	√
Impact assessment reports	√
Promotion material, dissemination videos	√
Testimonial video & Testimonial booklet	√
Project website	√
Extra: LEAD Book	Publish Beginning 2019

Co-funded by the Erasmus+ Programme of the European Union

LEAD Output

Co-funded by the Erasmus+ Programme of the European Union

LEAD Output

LEAD

Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalization

Proceedings

Launch Conference and
1st Series of Workshops
LEAD 启动大会及
第一届研讨会材料集

March 2016

Vrije Universiteit Brussel

http://lead-project.org/

LEAD

Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalization

Proceedings

2nd Series of Workshops

LEAD 第二届研讨会材料集

October 2016

National Academy of Education Administration
&
Yunnan Normal University

http://lead-project.org/

Co-funded by the Erasmus+ Programme of the European Union

LEAD Output

LEAD

Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalization

Proceedings

3rd Series of Workshops
LEAD 第三届研讨会材料集
(芬兰坦佩雷大学)

May 2017

University of Tampere
Vrije Universiteit Brussel

http://lead-project.org/

LEAD

Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalization

Proceedings

3rd Series of Workshops
LEAD 第三届研讨会材料集
(新里斯本大学)

May 2017

UNIVERSIDADE NOVA DE LISBOA
Vrije Universiteit Brussel

http://lead-project.org/

Co-funded by the Erasmus+ Programme of the European Union

LEAD Output

LEAD

Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalization

Proceedings

4th Series of Workshops
LEAD 第四届研讨会材料集
(华中科技大学，武汉)

October 2017

Huazhong University of Science and Technology
Vrije Universiteit Brussel

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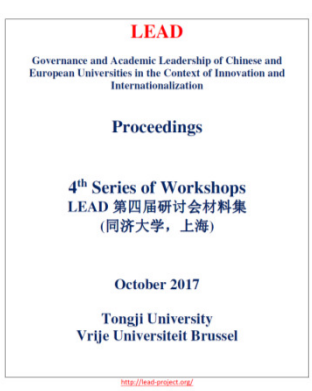

LEAD

Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalization

Proceedings

4th Series of Workshops
LEAD 第四届研讨会材料集
(同济大学，上海)

October 2017

Tongji University
Vrije Universiteit Brussel

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Co-funded by the Erasmus+ Programme of the European Union

LEAD Output

LEAD

Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalization

Proceedings

5th Series of Workshops
LEAD 第五届研讨会材料集
(土耳其中东科技大学，安卡拉)

May 2018

Middle East Technical University
Vrije Universiteit Brussel

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LEAD

Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalization

Proceedings

LEAD Dissemination Conference
NAEA and YNNU
LEAD 成果发布大会材料集
国家教育行政学院和云南师范大学
2018 年 7 月

July 2018

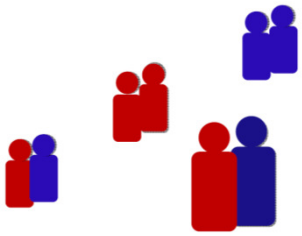
National Academy of Education Administration
Yunnan Normal University
Vrije Universiteit Brussel

http://lead-project.org/

Co-funded by the Erasmus+ Programme of the European Union

LEAD Output

LEAD Job shadowing Guidelines
LEAD 影子培训指南
University Governance| Academic Leadership | Peer learning



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Co-funded by the Erasmus+ Programme of the European Union

LEAD Output

LEAD
Impact Assessment Report - 1
November 2017

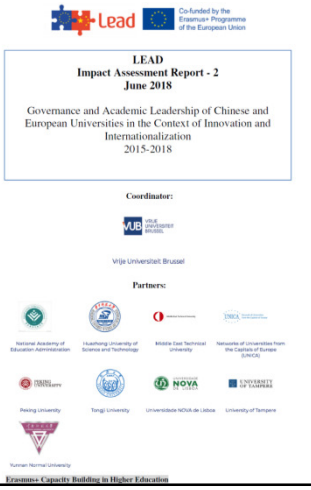
Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalization 2015-2018

Coordinator:

Vrije Universiteit Brussel

Partners:

Erasmus+ Capacity Building in Higher Education



LEAD
Impact Assessment Report - 2
June 2018

Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalization 2015-2018

Coordinator:

Vrije Universiteit Brussel

Partners:

Erasmus+ Capacity Building in Higher Education

Co-funded by the Erasmus+ Programme of the European Union

LEAD Output

LEAD
Evaluation Report
LEAD Launch Conference and Workshops in Brussels
VUB

项目评估报告 –1

项目协调单位:

Vrije Universiteit Brussel

合作单位:

伊拉斯谟+高等教育能力建设

LEAD
Evaluation Report
LEAD workshops in Kunming and Beijing
Yunnan Normal University
National Academy of Education Administration

项目评估报告 –2
2016 年 10 月

项目协调单位:

Vrije Universiteit Brussel

合作单位:

伊拉斯谟+高等教育能力建设

Co-funded by the Erasmus+ Programme of the European Union

LEAD Output

LEAD
Evaluation Report
LEAD workshops in Tampere
University of Tampere
项目评估报告 –3
2017 年 5 月

项目协调单位:

Vrije Universiteit Brussel

合作单位:

伊拉斯谟+高等教育能力建设

LEAD
Evaluation Report
LEAD workshops in Lisbon
UNIVERSIDADE NOVA DE LISBOA

项目评估报告 –4
2017 年 5 月

项目协调单位:

Vrije Universiteit Brussel

合作单位:

伊拉斯谟+高等教育能力建设

Co-funded by the Erasmus+ Programme of the European Union

LEAD Output

LEAD
Evaluation Report
LEAD workshops in Wuhan
Huazhong University of Science and Technology
项目评估报告 –5
2017 年 11 月

项目协调单位:

Vrije Universiteit Brussel

合作单位:

伊拉斯谟+高等教育能力建设

LEAD
Evaluation Report
LEAD workshops in Shanghai
Tongji University
项目评估报告 –6
2017 年 11 月

项目协调单位:

Vrije Universiteit Brussel

合作单位:

伊拉斯谟+高等教育能力建设

Co-funded by the Erasmus+ Programme of the European Union

LEAD Output

LEAD
Evaluation Report
LEAD Workshop in Ankara, Turkey

项目评估报告 – 7
2018 年 5 月

项目协调单位:

Vrije Universiteit Brussel

合作单位:

伊拉斯谟+高等教育能力建设

LEAD
Evaluation Report
LEAD Dissemination Conference
NAEA & YNNU, July 2018

项目评估报告 – 8
2018 年 7 月

项目协调单位:

Vrije Universiteit Brussel

合作单位:

伊拉斯谟+高等教育能力建设项目

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LEAD Output

LEAD Testimonial Video

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LEAD Output

Co-funded by the Erasmus+ Programme of the European Union

LEAD MOOC

LEAD MOOC on University Governance & Academic Leadership

中欧大学治理及学术领导力慕课

1st Edition: Launch online Sep.10, 2018 – Dec. 2018

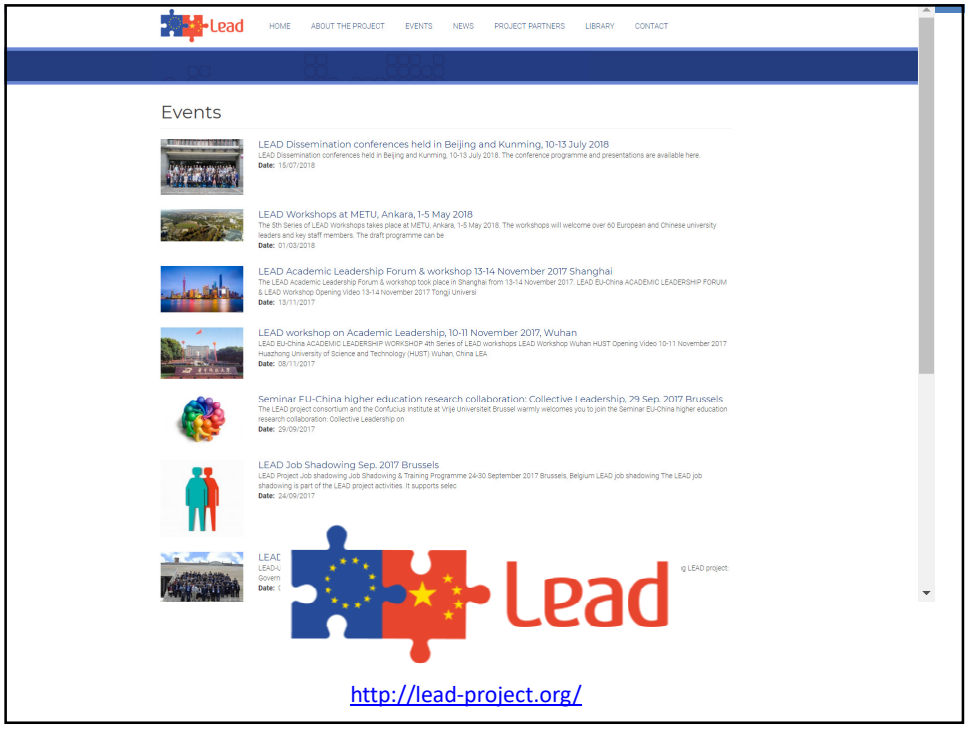
Co-funded by the Erasmus+ Programme of the European Union

LEAD Book

University Governance and Academic Leadership in EU and China

中欧大学治理及学术领导力论文集

Publish beginning of 2019



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VUB VRIJE UNIVERSITEIT BRUSSEL

LEAD Project

Erasmus+ Key Action 2 - Capacity-building in the Field of Higher Education

Coordinator:

Vrije Universiteit Brussel, Belgium

Lead
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UNICA
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