



# LEAD Project Launch Conference & workshops 21-23 March 2016 Programme

# **LEAD Project Launch Conference**

21 March 2016, 14:00-17:30

**Venue: Vrije Universiteit Brussel** 

Promotiezaal D2.01

#### 13.30 Registration

14:00 - 15:20 Opening session

Chair: Prof. dr. Jan Cornelis, Vice Rector, International Policy Vrije Universiteit Brussel

14:00 Opening video, optional

14:00 - 14:10 Welcome by Chair

14:10 – 14:25 Welcome & Opening speech, Prof. dr. Paul De Knop, Rector, Vrije Universiteit Brussel

14:25 – 14:40 Opening speech, Mr. Jianmin Ll, Minister-counselor, China Mission to the EU

14:40 – 15:00 Keynote: University governance and Academic Leadership in the context of innovation and internationalisation, Mrs. Caroline Gennez, President of the University Association Brussel (UAB), Vice President of Flemish Parliament

15:00 – 15:20 Keynote: HEI transformation and specific needs for academic leadership capacity building in the global context, Prof. LYU Peiming, Vice President, Tongji University

Group photo

15:20 - 15:40 Coffee

15:40 – 15:50 The LEAD project presentation

# 15:50 – 17:30 Rectors' Panel Session: challenges and capacity building for academic leadership

# Moderator: Prof. dr. Jan Cornelis, Vice Rector, International Policy Vrije Universiteit Brussel

Themes: the Rectors' panel will focus on three major themes

- 1) Why does academic leadership matter? Why is it relevant and important for universities?
- 2) What are the challenges for academic leadership? Is there a need for capacity building?
- 3) How EU-China can cooperate in strengthening academic leadership? What is the global context in Europe and China?

#### Panel:

- Prof. dr. Paul De Knop, Rector, Vrije Universiteit Brussel, Belgium
- Prof. dr. António Rendas, Rector, Universidade NOVA de Lisboa, Portugal
- Prof. LYU Peiming, Vice President, Tongji University, China
- Prof. dr. YU Xiang, Director Chinese-German Institute for Intellectual Property, on behalf of Prof. dr. CHEN Jianguo, Vice President, Huazhong University of Science and Technology, China
- Prof. dr. Guido Van Huylenbroeck, Academic Director for Internationalization, on behalf of Rector Prof. Dr. Anne De Paepe, Ghent University
- Prof. dr. Rosette S'Jegers, VLIR Secretary General

17:30 – 18:30 Reception (for all participants)

18:30 – 20:30 Dinner (with invitation)

## **LEAD Workshops**

#### 22-23 March 2016

Venue: University Foundation (Rue d'Egmont n°11, 1000 Brussels)

### Tuesday, 22 March 2016

Moderator: Jan Den Haese, HR Development Manager, Vrije Universiteit Brussel

9:00 – 9:30 Introduction: Structure of the Workshops

3 major themes:

University Governance Academic Leadership skills EU-China cooperation

Learning goals and expected learning outcomes:

Better understanding of university governance in the context of innovation and internationalisation and capacity building for academic leadership. Increased understanding and cooperation of academic leadership in the EU and China.

#### 9:30 – 10:40 University Strategy development, Prof. dr. Paul De Knop, Rector VUB

Questions for the workshop:

- -Why did you do the strategic planning for the university? What are the major drives?
- -How did it work? What are the benefits and pitfalls, and effect on the university?
- -Why does the university reform the governance structure?
- -What are the achievements, pitfalls, and effect?

10:40 - 11:00 coffee break

#### 11:00 – 12:30 University Governance structure

Thomas Estermann, Director - Governance, Funding & Public Policy Development

European University Association (EUA) (40')

University Governance, Prof. dr. António Rendas, Rector of Universidade Nova de Lisboa (30')

Analysis results from the LEAD project: needs analysis of European and Chinese stakeholders (20')

12:30 - 14:00 Lunch

#### 14:00 – 17:00 Workshop on University Governance

(15.30-15.50 Coffee)

Moderator: Prof. Dr. Abigail Levrau, Research Director, Guberna

Co-facilitated by Dr. Liu Qiang, Beijing Normal University

**Expert contributions** 

Prof. dr. João Sàágua, Vice Rector, Universidade NOVA de Lisboa

Anthony Antoine, Executive Director of the Institute for European Studies (IES)

#### Wednesday, 23 March 2016

<u>Moderator: Prof. dr. Roland Pepermans, Dean, Faculty of Psychology and Educational Sciences, VUB</u>

#### 9:30 – 12:30 Academic Leadership Skills

(10.40-11.00 coffee break)

Themes and key questions: What major competences an academic leader should have? How to develop academic leadership skills?

#### **Expert contributions:**

Academic Leadership and change management: Prof. dr. Melita Kovacevic, Former Vice Rector for Research and Technology, University of Zagreb, EUA CDE SC Chair

Prof. dr. João Sàágua, Vice Rector, Universidade NOVA de Lisboa

Mr. Anthony Antoine, Executive Director of the Institute for European Studies

Prof. GUO Jianru, Professor in Management of Higher Education, Institute of Economics of Education, Peking University

#### 12:30 - 13:30 Lunch

#### 13:30 – 16:00 EU-China Cooperation on Academic Leadership Capacity Building

#### Moderator: Kris Dejonckheere, Secretary General, UNICA

(15:00 - 15:20 coffee break)

## Key questions:

Are there specific cultural issues related to academic leadership? Is intercultural awareness or competence needed for academic leaders?

#### **Expert contributions:**

Prof. dr. YU Xiang, Huazhong University of Science and Technology

Prof. dr. João Amaro de Matos, Associate Dean for Institutional Relations and International Development, Universidade NOVA de Lisboa

Prof. dr. Yuzhuo Cai, University of Tampere

Prof. Shengrong Yang, Shanghai Jiao Tong University

#### 16:00 – 17:00 Wrap up and conclusions session

Representatives of VUB, UNICA and Chinese partners

Kris Dejonckheere, Secretary General, UNICA

Mr. Fan Pingjun, International Cooperation, NAEA

Prof. dr. Jan Cornelis, Vice Rector International Policy, Vrije Universiteit Brussel